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| Date Created | 1/10/14 |
| Revision | 1 |

**Measure Definition**

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| **Background:**   * What is the measure name? * Who is the measure owner? | * Time reduction thru streamlining process * Business Office |
| **Alignment & Decision Making**   * What Strategy or Tactic does this measure align with? * What Cause or Effect are you trying to address? * What decisions/actions are required if the measure’s goal is not achieved? | * Reduce overall time to submit a PO. * Reduce waste to increase efficiency. * Review current state map, ID waste and solutions. |
| **Type**   * Perspective (Strategic, Tactical, Operating) * Focus (Results, Activities, Resources) * View (Internal, External facing) | * Strategic * Results, Activities * Internal (HD employees), external to vendors |
| **Definition**   * Anchor * How is it defined? * What is the target? * Scope of Measure (e.g. which products/processes, geographies, population group): * Time the target is to be achieved: * Trend: * Expected accuracy of measure (+/- %): | * Time * Total time from submission to State approval * To reduce overall time by 25% * By March 1, 2014 * 90% confidence |
| **Procedure**   * Who collects the information? * When (frequency and timing)? * How collected? * How verified? | * Business Office/QI representative * Monthly by random PO tracking * PO tracking time studies * Reviewed by supervisor, report to Mgmt. |
| **Analysis**   * Who analyzes the data? * How (steps, statistical methods applied, statistics generated)? | * Business Manager/QI representative * Monthly historical comparison of time |
| **Reporting**   * Who? * When (timing) and frequency of report? * Visual representation (e.g. graph, number) (Insert sample graph) * How transmitted (e.g. posted where, email to who, where are results stored)? | * Business Office * Monthly * Graph, numbers, time reduction      * Electronically, emailed to senior mgmt.. |

**Check Characteristics**

* Interpretable
* Relevant
* Reliable and valid
* No negative consequences
* Treated responsibly
* Accepted by decision makers
* Low waste/cost